



CARMA 2018

Mining Big Data in Statistical systems of Monetary Financial Institutions

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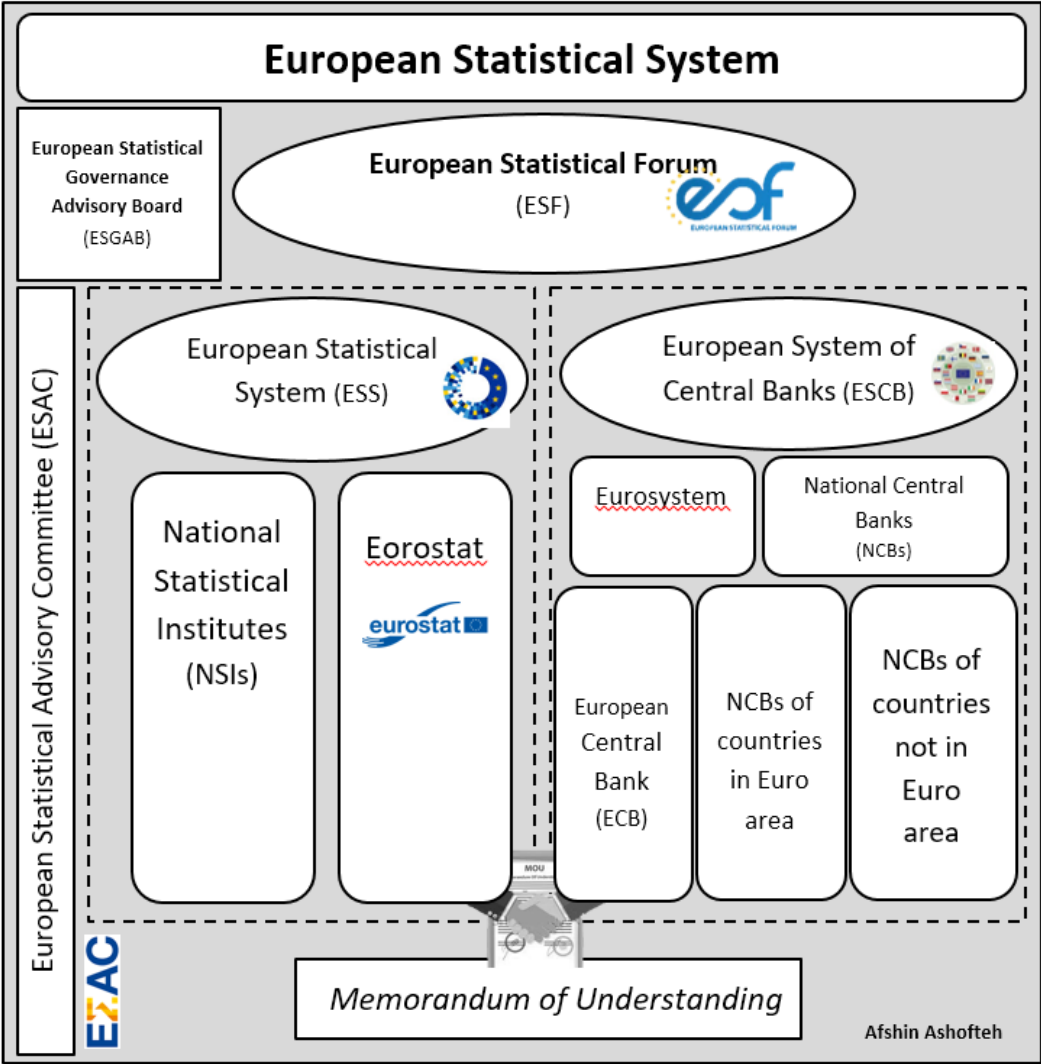


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Section 1

Information Management and Statistics in
Banking





Integrated Information Management in MFI's

Level 1

Board

Decision

Level 2

Specialised Committee of Information and Technology Management

Strategic Coordination

Strategic Management and Control

Level 3

Information Management

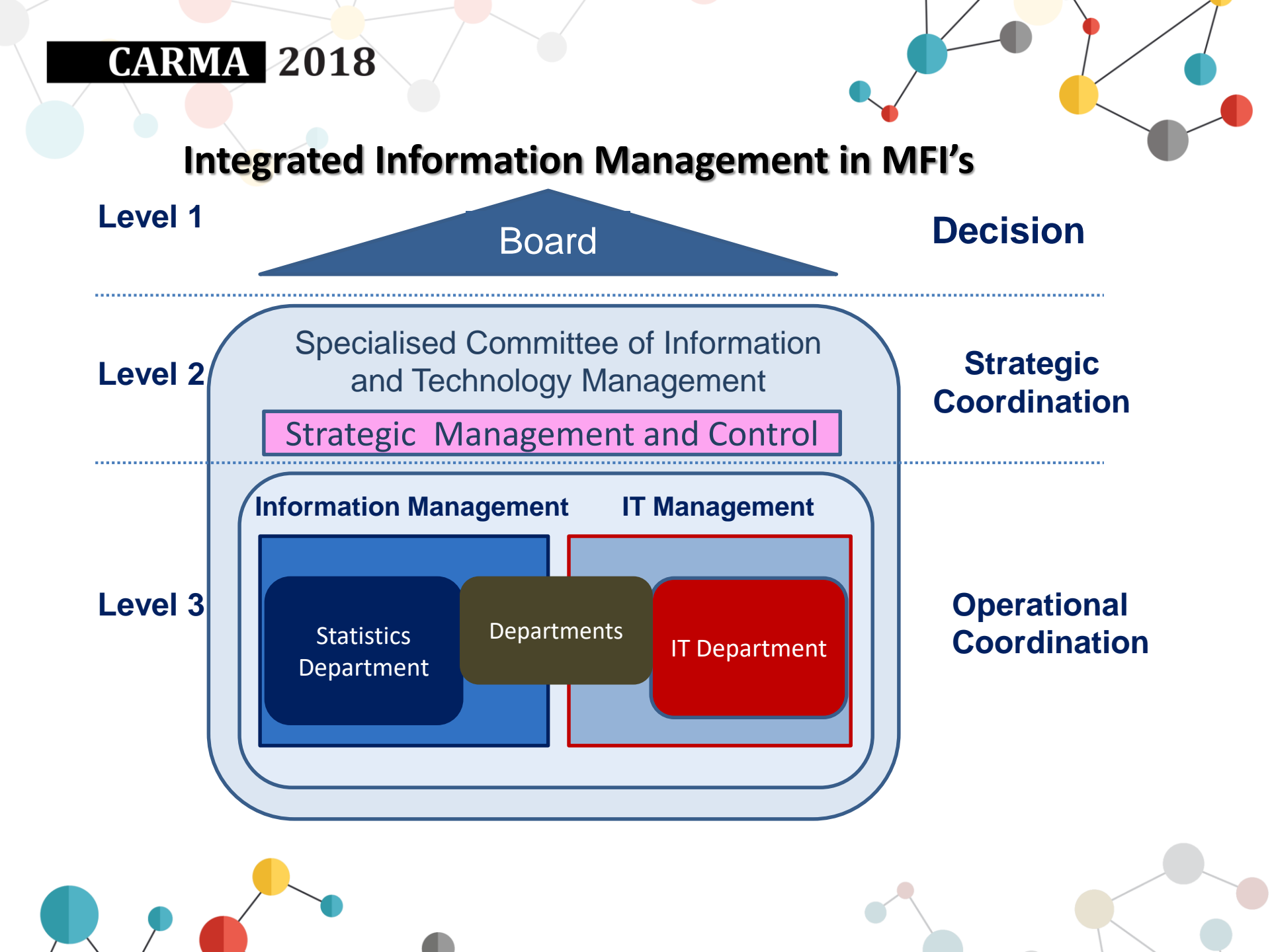
IT Management

Operational Coordination

Statistics Department

Departments

IT Department



Important points:

1. Statistics and IT departments are able to make big improvements and even a big bang.



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Section 2

Mining Big Data: in statistical systems of the
monetary financial institutions (MFIs)

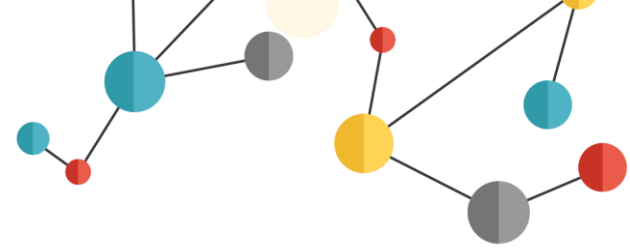
Past – Present - Future



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An Insight into Banking System's Big Data

INTRODUCTION



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OLAP

Multi-dimensional data tables

COGNOS

1997

BUSINESS INTELLIGENCE

Data driven decisions and reporting tools

Business Objects

2000

ANALYTICS

Statistical and mathematical analysis

sas

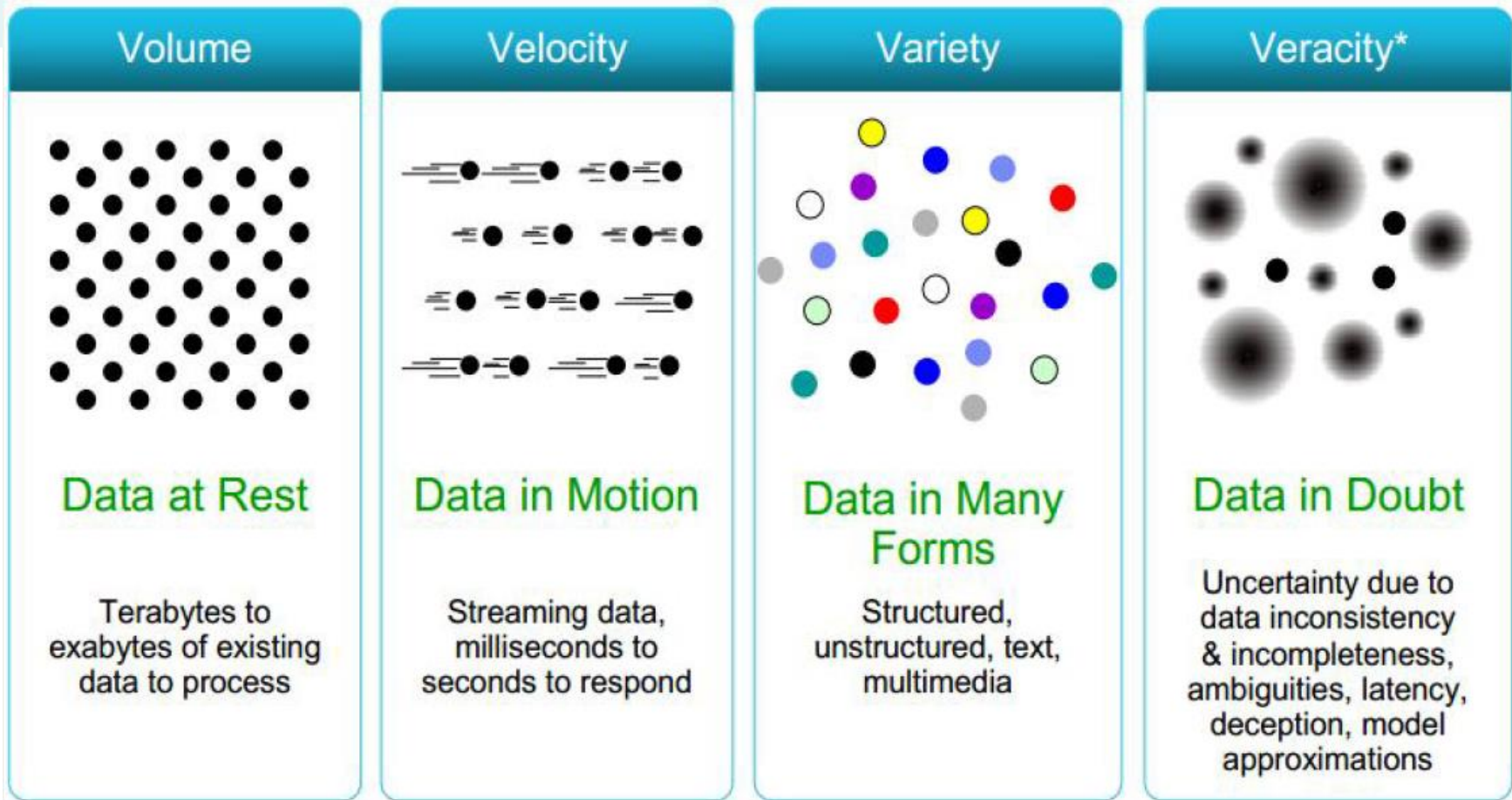
2010

BIG DATA

Large, semi-structured data

hadoop

PRESENT



- **Variability:** data constantly changing

<http://www.rosebt.com/blog/data-veracity>

% of respondents
Main problems with Big Data

Lack of awareness of big data...



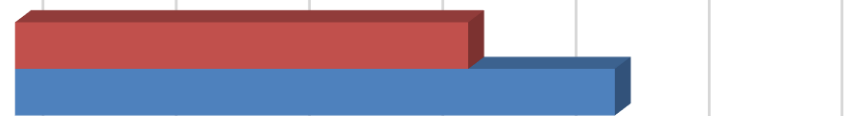
Expertise



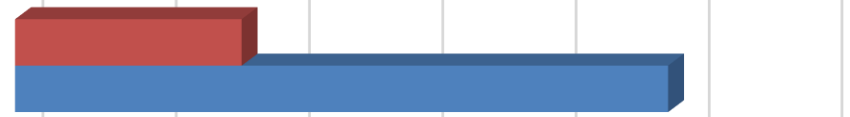
Technical challenges of data...



Budgetin/setting priorities



Data Protection & Security



■ Capgemini

■ Irving Fisher Committee

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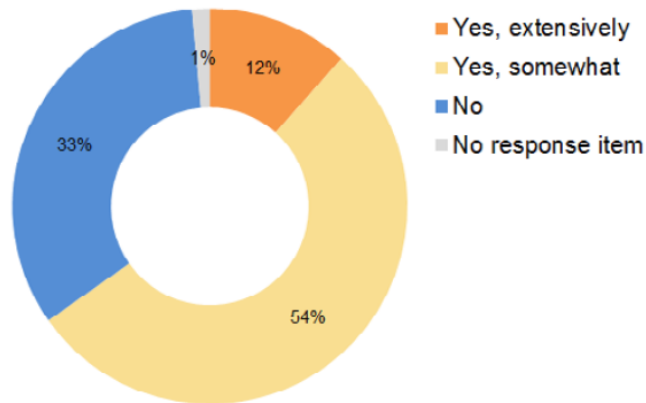
Irving Fisher Committee on Central Bank Statistics Report on Central banks' use of and interest in "big data"

(October 2015 – 69 Central Banks were participated)

Europe, IFC members, Turkey and Banco Central del Paraguay

Is the topic of big data being formally discussed within your central bank?

Graph 2



Answers	Percentage	Count
Yes, extensively	12%	8
Yes, somewhat	54%	37
No	33%	23
No response	1%	1
Respondents		69

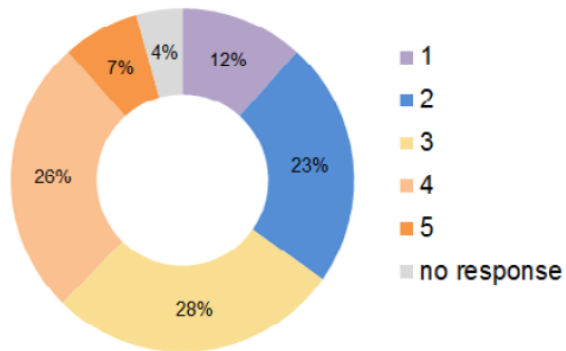
Irving Fisher Committee on Central Bank Statistics Report on Central banks' use of and interest in "big data"

(October 2015 – 69 Central Banks were participated)

Europe, IFC members, Turkey and Banco Central del Paraguay

How do you rate the interest of your central bank, as expressed at the senior policy level, in the topic of big data?

Graph 3



	Percentage	Count
1 (Very low)	12%	8
2	23%	16
3	28%	19
4	26%	18
5 (Very high)	7%	5
No response	4%	3
Respondents		69

**Irving Fisher Committee on Central Bank Statistics
Report on Central banks' use of and interest in "big data"
(October 2015 – 69 Central Banks were participated)**

- **Conclusion 1:** There is strong interest in big data in the central banking community, in particular at senior policy level.
- **Conclusion 2:** Central banks actual involvement in the use of big data is currently limited.
- **Conclusion 3:** Big data can be useful for conducting central bank policies.
- **Conclusion 4:** Big data are perceived as a potentially effective tool in supporting macroeconomic and financial stability analyses.

 **Irving Fisher Committee on Central Bank Statistics
Report on Central banks' use of and interest in "big data"
(October 2015 – 69 Central Banks were participated)**

- **Conclusion 5:** Big data may also create new information/research needs.
- **Conclusion 6:** International cooperation can add value.
- **Conclusion 7:** Exploring big data is a complex, multifaceted task.
- **Conclusion 8:** Regular production of big data-based information will take time, especially because of resource issues.





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Big Data does not replace banks' current analytical infrastructure but simply extends its scope

It has now become conceivable to conduct analyses based on the whole spectrum of data available, not just a limited sample.



Important points:

1. Statistics and IT departments mutually are able to make big improvement and even a big bang.
 2. new algorithms and technologies are helping banks continually, they are also interested, but they need a platform to have personal data of clients and at the same time take care of TRUST and SATISFACTION of them.
- 
- 



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PAST...

Extracting information from official information of each clients.



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HDFC bank is the 5th largest bank in India by assets with an estimated value of £39 billion. HDFC uses their knowledge of the channel journey to personalize the customers experience on their channel of choice. For example, an ATM would recognise the customer's preferred language from previous interaction on the organization's website. Coupled with other preferences measured across a wide range of channels has decreased time at ATMs by 40% and helped reduce operational costs.

URL referrals

OCBC bank is headquartered in Singapore and has assets estimated to be over £59 billion. OCBC identified a significant market segment moving to online channels and the expectations of these channels are growing with rapid pace of technology. One of OCBC's core principles is to deliver a high quality service through the channel of choice, by adapting to what the customer expects.



Customer segmentation by decision tree

Bank of China has created a new online banking platform to examine data from various channels accessed by its global customer base. The online platform integrates customer-facing systems such as branch, phone, mobile and web services for Bank of China's 100 million customers. This enables Bank of China to provide the right content at the right channel.

URL metrics

COOKIES




HSBC found the primary barriers for internet banking were:

- Customer habit
- Security concerns
- And a lack of confidence.

They now have an active migration strategy to address these concerns.

Part of the HSBC migration strategy is to enable customers to undertake increasingly more complicated banking activities via internet.



Banque de France

Data science and big data experimentations on Banknotes Processing Machines

- Data science and Big Data
- Advanced statistics and Machine Learning
- Start-up collaboration

Banknotes

Context

Banque de France carry out a broad range of cash-related activities :

- **Issuing** new banknotes and coins
- **Maintaining the quality** of banknote

Banque de France ensures banknotes **recirculation** by using **120 processing machines** to check over **7 billions** banknotes per year



120 banknotes processing machines

Huge, detailed and available data

- **400 information** generated from embedded sensors and scanners
- **100 Mb logs data** generated on each banknote for every scanning process (**3 Tb total / year**)



Big Data and Data Science allow new opportunities in data analytics

Banque de France

Predictive maintenance on banknotes processing machines : How to predict next failure time ?

- Data science
- Machine learning :
Random forest algorithm

Banknotes

Context & Objectives

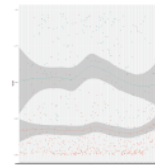
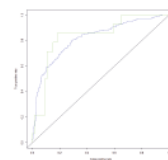
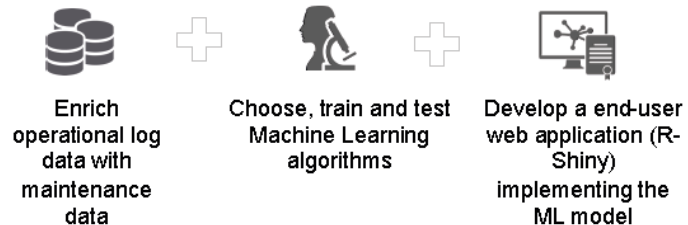
- Machines failures or malfunctions are too costly
- **Find a Machine Learning algorithm able to predict if a processing machine will fail within next days**

Project key points

- Iterative and agile project management
- Realisation time : 8 months with 1 data scientist
- PoC (Proof of Concept) completed. PoV (Proof of Value) on progress

Main benefits

- ✓ Reduce operational cost : Transform corrective maintenance into preventive maintenance
- ✓ Increase production by reducing fixing time
- ✓ Higher Quality of Service



Service de maintenance predictive sur les machines de tri de billets

Chargement du fichier de maintenance

Date de l'événement	Machine	Type	Statut	Date de fin de l'événement
2018-01-01 08:00:00	1	Erreur	Resolu	2018-01-01 09:00:00
2018-01-01 10:00:00	2	Erreur	En cours	
2018-01-01 12:00:00	3	Erreur	Resolu	2018-01-01 13:00:00
2018-01-01 15:00:00	4	Erreur	Resolu	2018-01-01 16:00:00
2018-01-01 18:00:00	5	Erreur	Resolu	2018-01-01 19:00:00

Machine Learning algorithm able to predict 70% of failures occurring next day



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NOW ...

Extracting information from registered data by each clients.



Banque de France

CashCycle Project :
Big data advanced analysis of banknotes circulation
from issue to destruction

Banknotes

- Big Data
- Advanced analytics

Context & Objectives

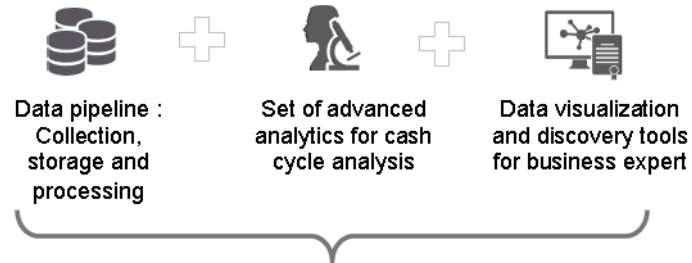
- Cash cycle knowledge and banknotes security are core concerns of National Central Banks
- **Find efficient and scalable analytics to fully process big data volumes and to improve operational requirements**

Project key points

- Only 20 machines are used (serial number scanning capability)
- Realisation time : 10 months. 1 data scientist, 1 data engineer and 1 business expert
- 1 billion banknotes processed during the PoC

Main benefits

- ✓ Performance and activity monitoring
- ✓ Better estimation of banknotes needs
- ✓ Analysis of banknotes degradation over the time
- ✓ Security signs improvement
- ✓ Analysis of rejected and unfit banknotes reasons



Big data processing pipeline

Banque de France

Detecting improper business practices in insurance and banking with social media listening

Prudential Supervising

- Natural Language Processing (NLP)
- Social listening
- Text mining

Context & Objectives

- ACPR (Banque de France) is responsible of prudential supervising of French banks and insurance companies
- **Use social listening to early detect contract violations and poor business practices**

Project key points

- Platform R/Python machine learning models
- Pretty good failure prediction ratio (about 70%)
- Big data processing workflow (statistics, KPIs..)

Main benefits

- ✓ Early detection of contract violation
- ✓ enhance business and legal intelligence
- ✓ Take advantage of open and social data to supplement internal data



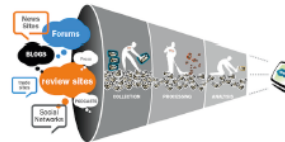
Collect data from social media, forums and blogs



Use text mining algorithms to make sense of the social web



Develop a web application to monitor and analyse the information



Important points:

1. Statistics and IT departments mutually are able to make big improvement and even a big bang.
2. new algorithms and technologies are helping banks continually, they are also interested, but they need a platform to have personal data of clients with taking care of TRUST and SATISFACTION of them.
3. Till now, registered data and official information of clients were used for different purposes.

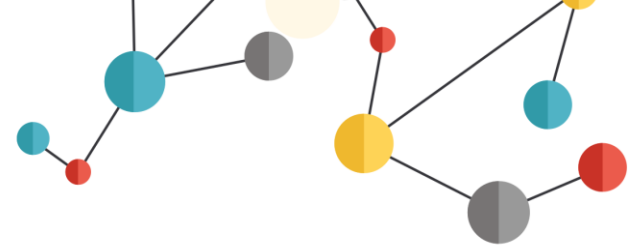
Now let's talk about the Big Bang!

The Big Bang is Future!

The big bang is applying each client's desires, decisions, risk appetite, wishes, profile, characteristics and personality as a data source into decision making and continuous improvement process of banks in benefit of both sides. Banks and Customers!



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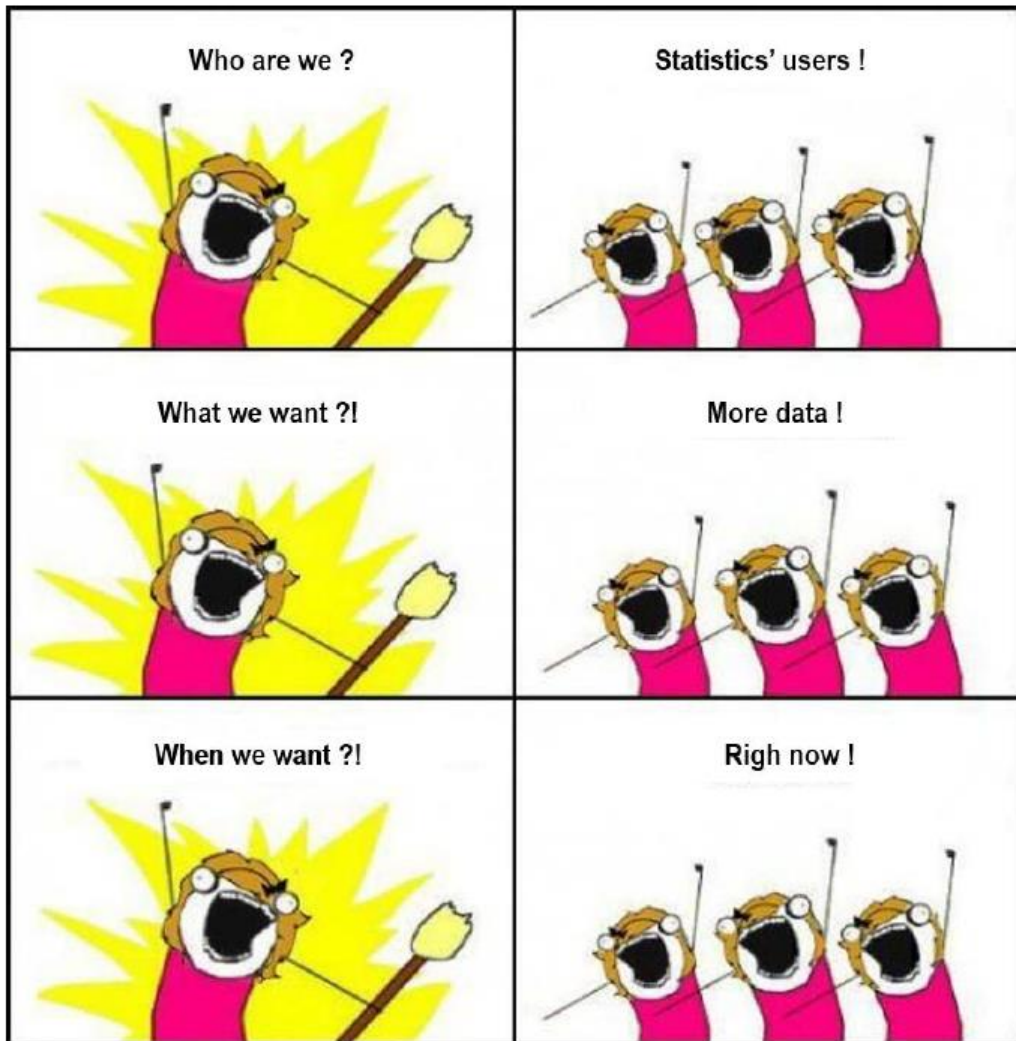
FUTURE ...

Extracting information from behaviors and desires of each clients.



Data Lake

Artificial data



BigData

IoT

Granular data

We want to offer a solution to:

- Maximize Capital Adequacy Ratio of Bank to have more free capital.
- Minimize the Risks.
- Maximize the Benefits of Clients.
- Maximize the Satisfaction of Clients.
- Minimize the requisite Client's Trust to the bank's activities.

ALL TOGETHER!



~~IM~~POSSIBLE



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MoneyMakers(M&M)

Try making **Money** by **Investing** and enjoy it like playing a **GAME!**

Imagine M&M mobile app based on Imbalanced Big Data mining and AI that recommend the investment opportunities with different risk levels to each of clients, help them to play a real investment game & give them the tips on their own risk appetite one by one!

Business field:

Banking, Finance & Insurance.

Technology area:

Big Data & Machine Learning

Business model:

B2B



Main Problem of Customers

Investment is **Risky** and **Unpleasant** activity

Lack of
blindness trust

Lack of
Knowledge

Lack of
Experience

Lack of Skills

Lack of
Customization

MoneyMaker(M&M)

A Mobile Application
Platform: Imbalanced
BigData mining + Machine
Learning + Text Mining +
Structural equation modeling
(SEM) + Enterprise risk
management (ERM)

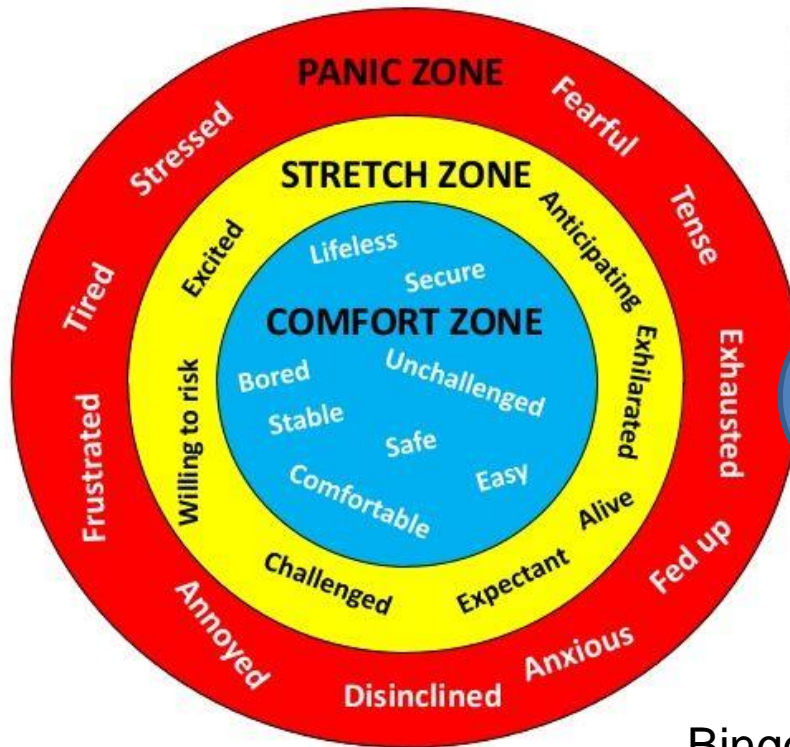
M&M Advantage 1

Adding pleasure into INVESTING activities like playing a
GAME



M&M Advantage 2

A platform for the customers to play in Stretch zone



Customers will **ENJOY** investment and **TAKE the RISK** but in an almost **SAFE zone** out of panic zone

Bingo!

Customers requirements to play in Stretch zone

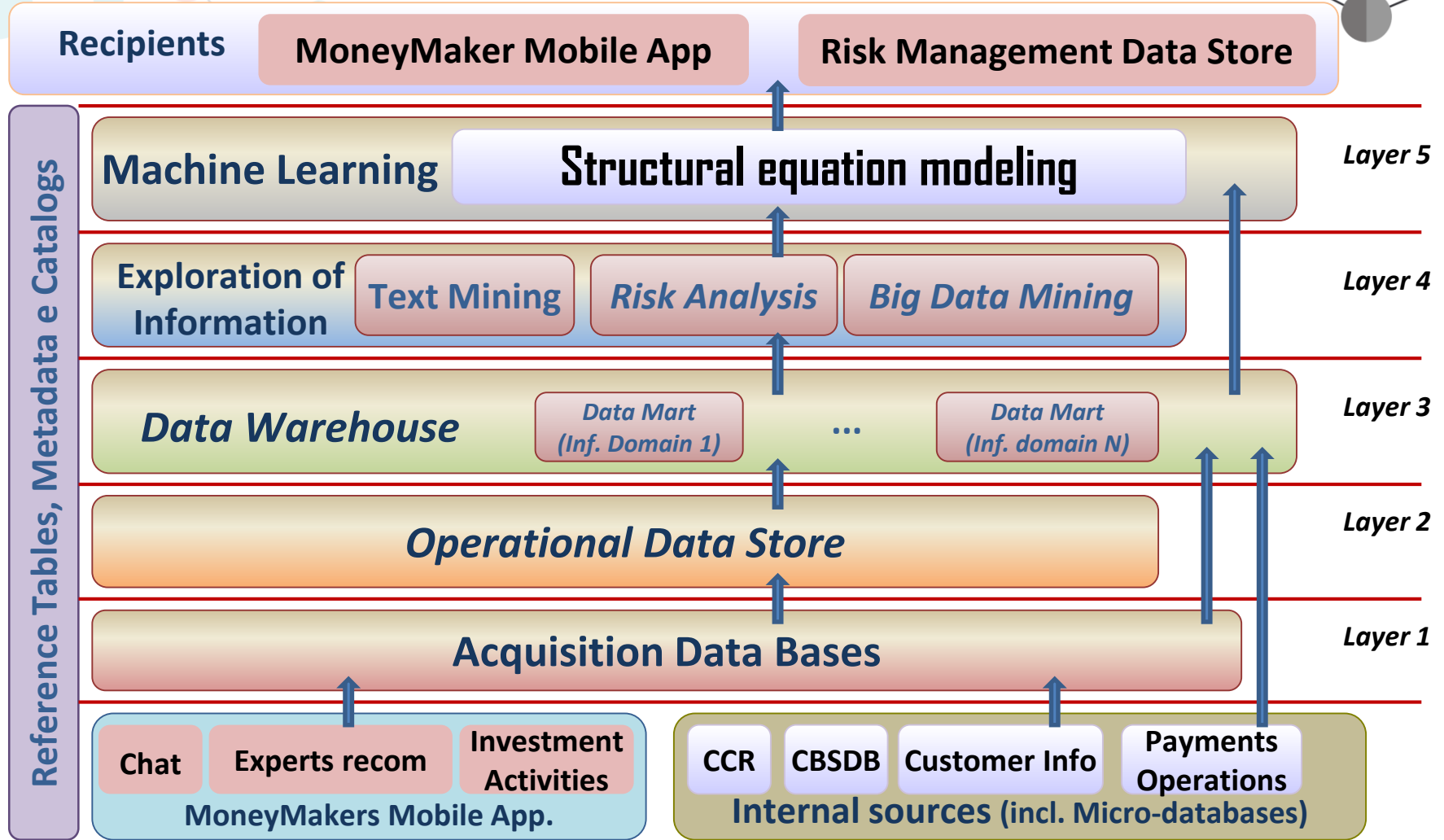


- Circular depiction is highly intentional

- Components are meant to be dynamic (reviewed back/forth in any sequence)

- Having the right culture is key

The M&M digital platform Model



Requirements

Imbalanced
Big Data

distress situations for banks and financial systems are relatively infrequent events.

Robust
Machine
Learning

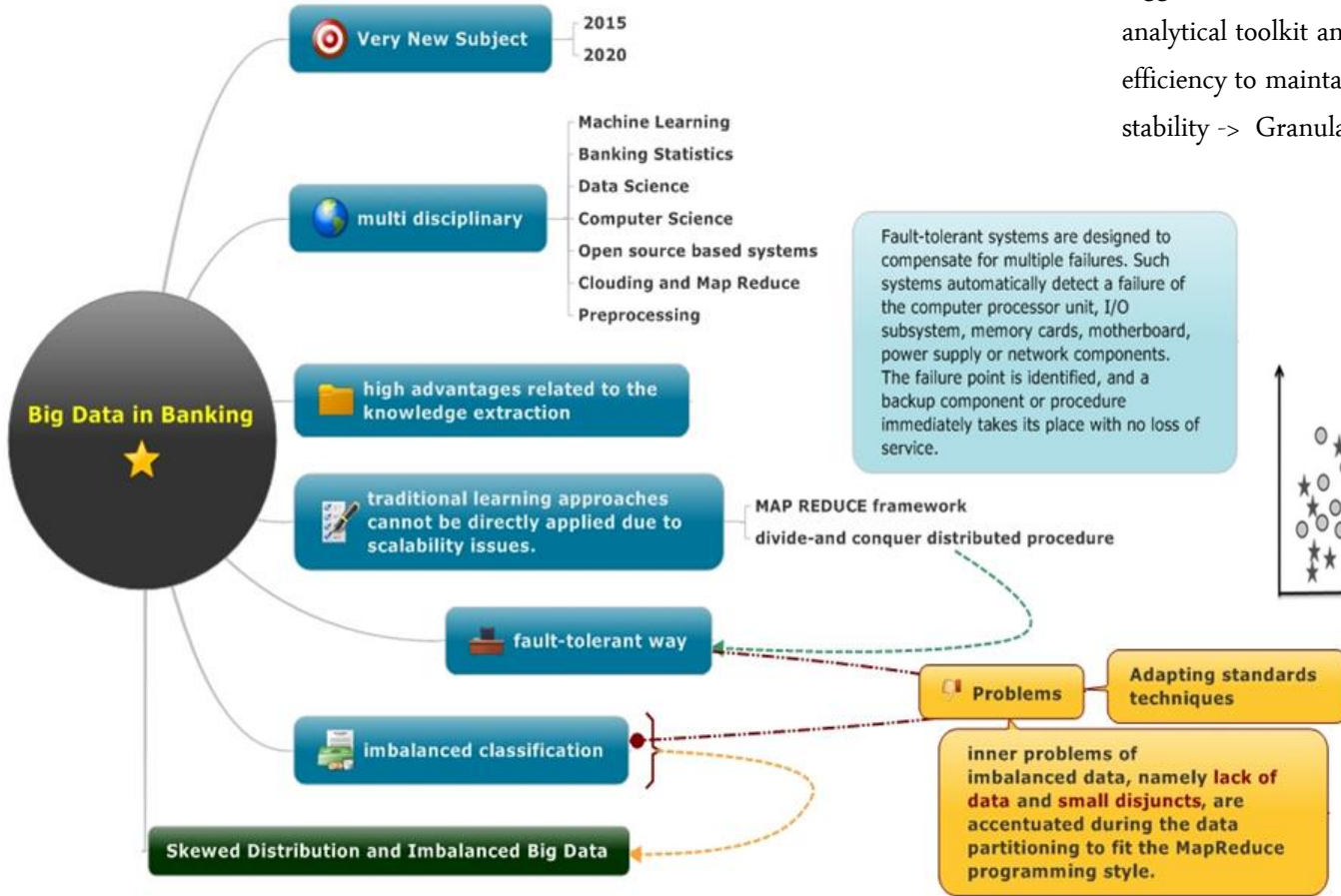
regulatory changes in incentives are likely to change the environment that generates the data.

Structural
Equation
Modeling

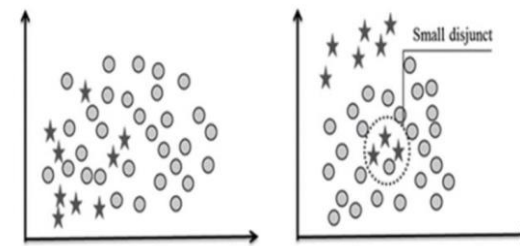
To alleviate the risks, banks must build an effective early warning system to protect their assets.

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Requirements



Fault-tolerant systems are designed to compensate for multiple failures. Such systems automatically detect a failure of the computer processor unit, I/O subsystem, memory cards, motherboard, power supply or network components. The failure point is identified, and a backup component or procedure immediately takes its place with no loss of service.

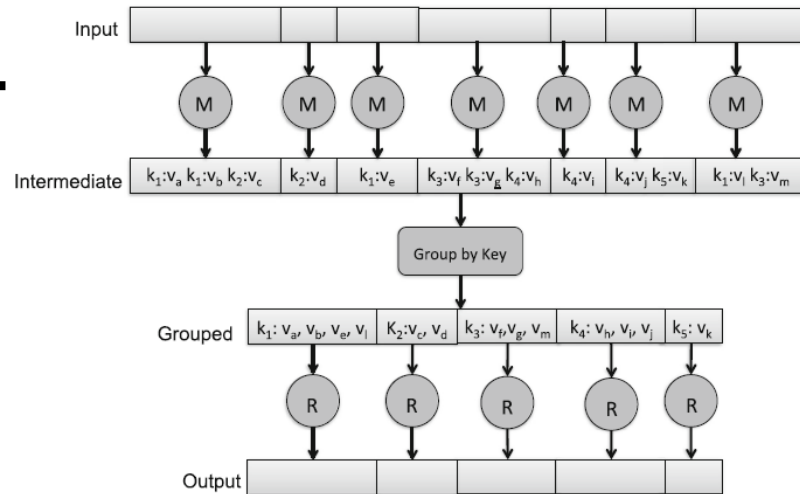


bigger and better data might enhance the Bank's analytical toolkit and improve its operational efficiency to maintain monetary and financial stability -> Granular data & Quality of data

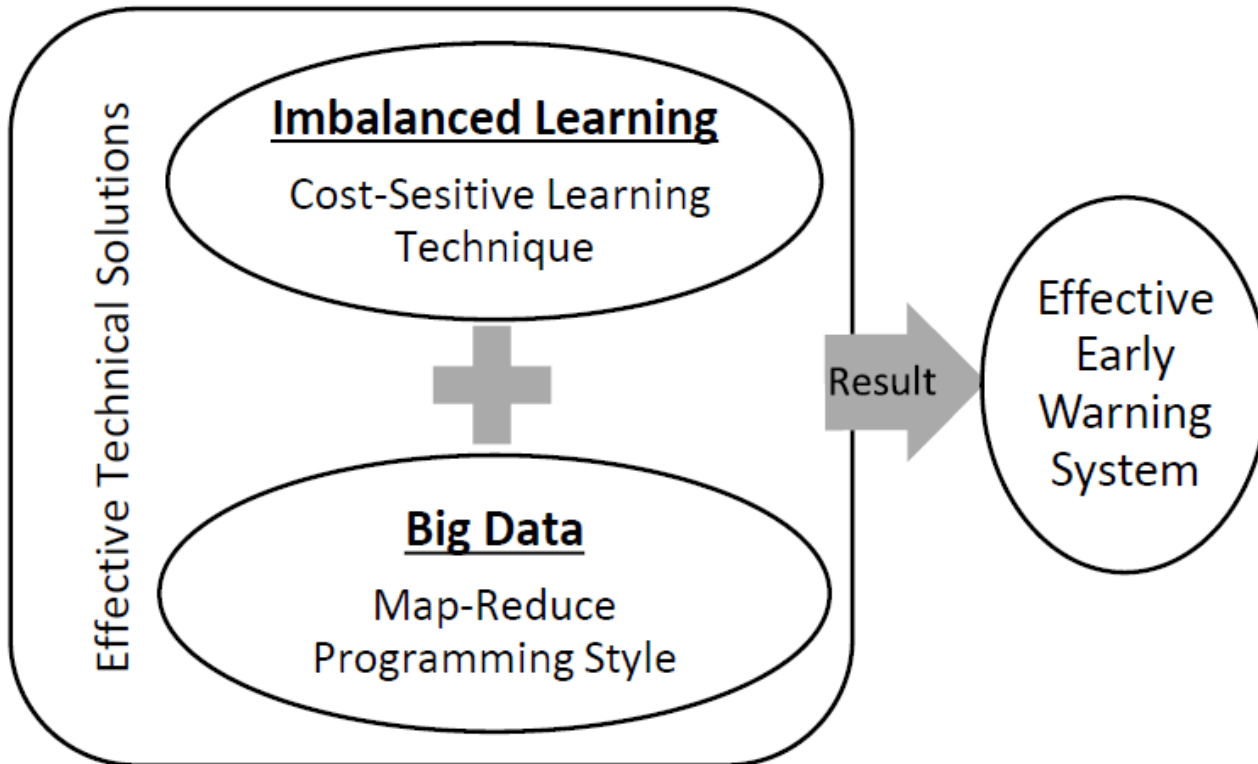
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Requirements

The MapReduce execution environment is the most common framework used in the scenario of Big Data.



Apache Spark is clearly emerging as a more commonly embraced platform for implementing **Machine Learning** solutions that scale with **Big Data**.

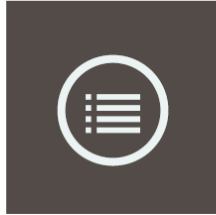




DECISION TREES & RANDOM FORESTS



CLUSTERING



TEXT ANALYTICS



NEURAL NETWORKS

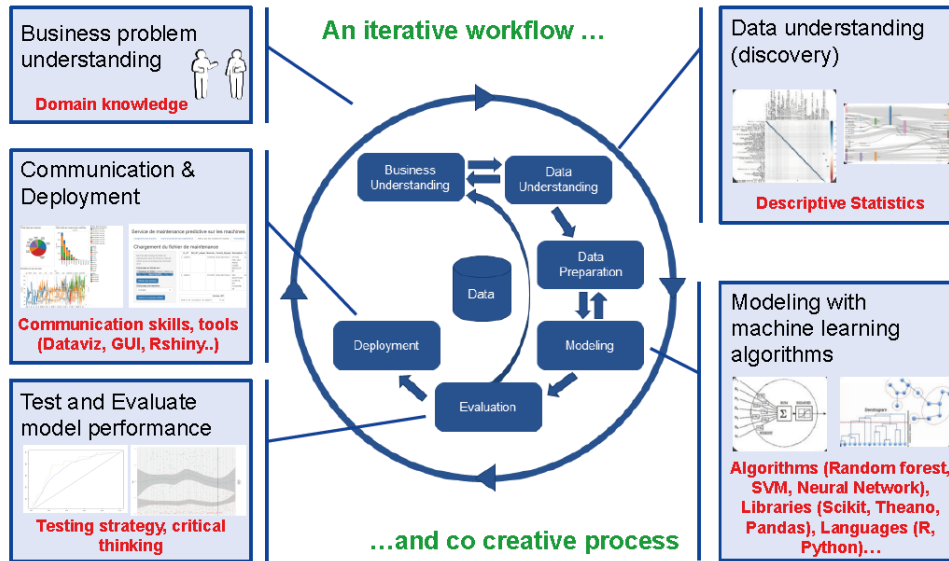


LINK ANALYSIS



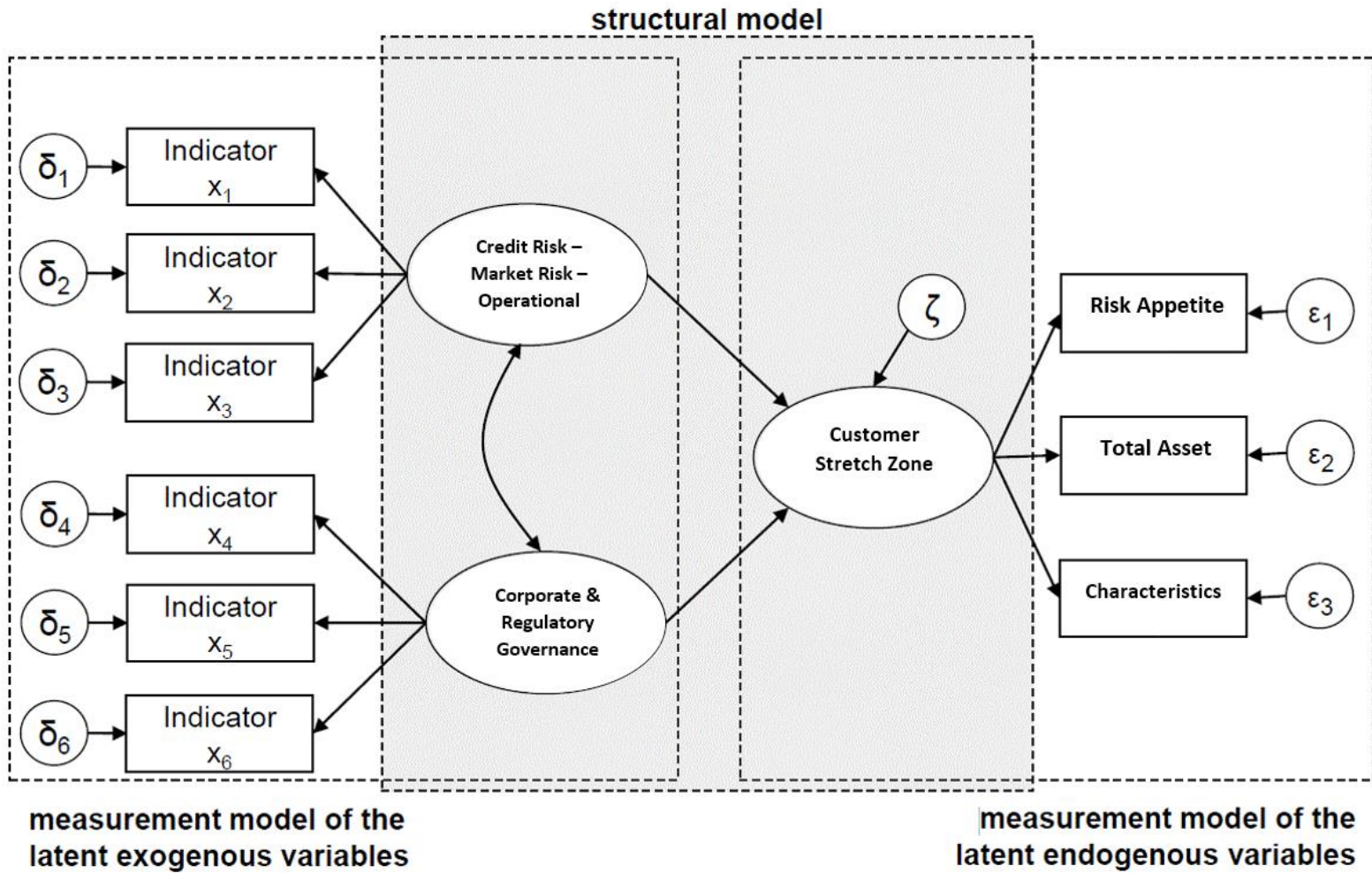
SURVIVAL ANALYSIS

Requirements



DATA SCIENCE

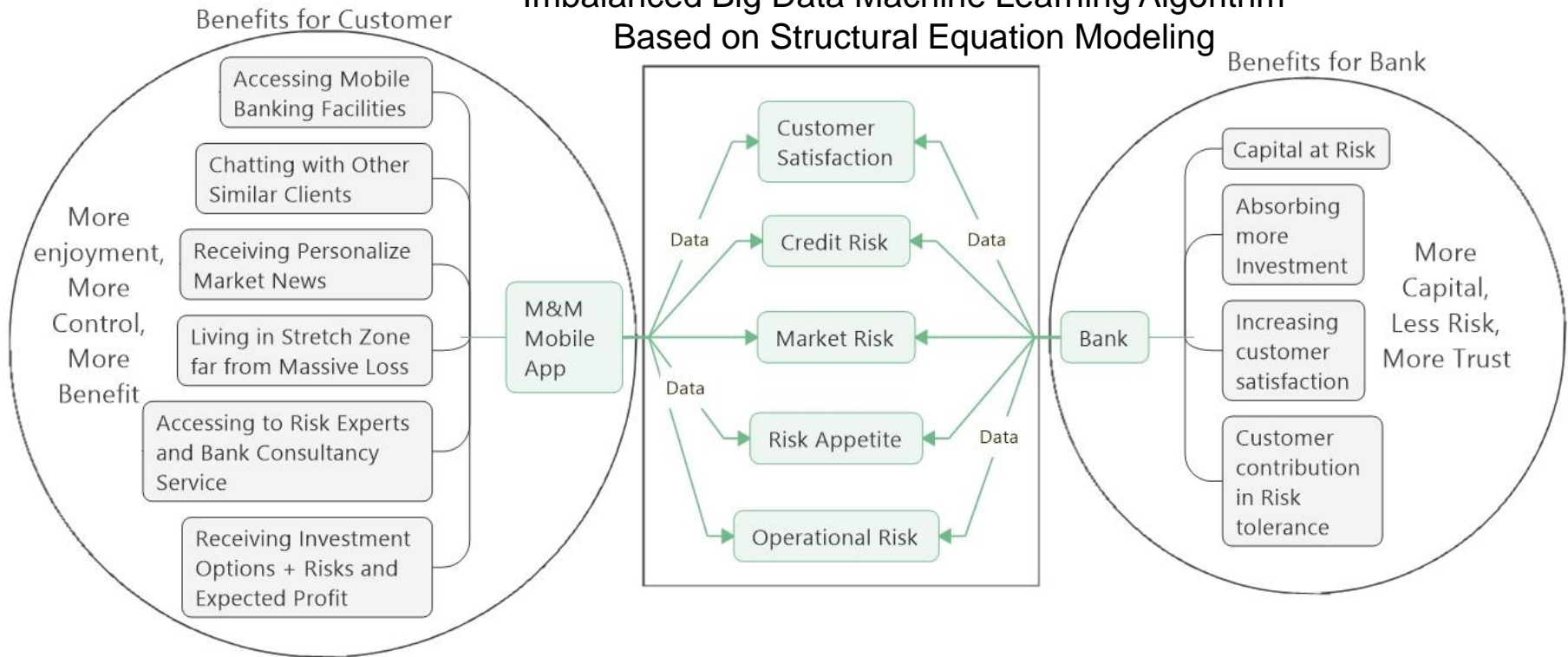
Requirements



Structural Equation Modeling
CBSEM or PLS

M&M STARTUP

Imbalanced Big Data Machine Learning Algorithm Based on Structural Equation Modeling



Right Information at the Right Time for the Right Client



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Thank You!

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